

Notice: This document is a translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Company name:	Denyo Co., Ltd.	November 13, 2025
Stock exchange listing:	Tokyo	(Stock code: 6517)
Representative:	President	Takanori Yoshinaga
Inquiries:	Director & Managing Executive Officer Chief Executive Administration Division	Makoto Tanabe TEL +81-3-6861-1111

Notice Regarding the Determination of Share Repurchase

(Repurchase of Own Shares under the Provisions of the Company's Articles of Incorporation pursuant to Paragraph 1, Article 459 of the Companies Act of Japan)

Denyo Co., Ltd. (the "Company") hereby announces that the Board of Directors' meeting held on November 13, 2025 resolved the repurchase of its own shares under the provisions of the Company's Articles of Incorporation pursuant to Paragraph 1, Article 459 of the Companies Act of Japan, as described below.

Description

1. Reasons for Acquisition

The Company has decided to acquire treasury stock in order to improve capital efficiency and shareholder returns, and to implement flexible capital policies in the future.

2. Details of Acquisition

- | | |
|--|--|
| (1) Class of shares to be acquired: | Common stock of the Company |
| (2) Total number of shares to be acquired: | 300,000 shares (Maximum)
(1.46% of issued shares (excluding treasury shares)) |
| (3) Total amount of acquisition cost: | 1,000 million yen (Maximum) |
| (4) Acquisition period: | November 17, 2025 to May 13, 2026 |
| (5) Acquisition method: | Market purchase on the Tokyo Stock Exchange |

(Reference)

The status of own shares as of September 30, 2025:

Total number of shares outstanding (excluding treasury shares):	20,520,417 shares
Number of own shares:	1,339,243 shares

(Note) The number of own shares listed includes the 715,834 shares of the Company shares owned by the Custody Bank of Japan, Ltd. (Trust E Account)

End of Text