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Summary of Consolidated Financial Results for the Three Months Ended June 30, 2025 (Based on Japanese GAAP)



August 7, 2025

Company name: Denyo Co., Ltd.
 Stock exchange listing: Tokyo
 Stock code: 6517 URL <https://www.denyo.co.jp/>
 Representative: President Takanori Yoshinaga
 Inquiries: Director & Managing Executive Officer Makoto Tanabe TEL 03-6861-1111
 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: Yes
 Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended June 30, 2025	14,089	(15.7)	613	(64.3)	765	(60.2)	484	(61.6)
Three months ended June 30, 2024	16,708	(0.8)	1,716	72.2	1,920	63.2	1,259	56.3

	Earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended June 30, 2025	23.66	—
Three months ended June 30, 2024	61.02	—

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of June 30, 2025	100,537	79,462	75.9
As of March 31, 2025	103,103	80,658	75.0

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended March 31, 2025	—	30.00	—	45.00	75.00
Year ending March 31, 2026	—				
Year ending March 31, 2026 (Forecast)		35.00	—	45.00	80.00

3. Forecast of consolidated financial results for the year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	34,000	(0.1)	2,700	(12.6)	2,900	(15.4)	2,000	(12.8)	97.76
Full year	72,000	1.8	7,300	(1.3)	7,700	(3.8)	5,100	(9.7)	249.29

4. Notes

- (1) Significant changes in the scope of consolidation during the three months ended June 30, 2025: No
- (2) Application of special accounting methods for preparing quarterly consolidated financial statements: No
- (3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: No
- Changes in accounting policies due to other reasons: Yes
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	21,859,660 shares	As of March 31, 2025	22,859,660 shares
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Number of treasury shares at the end of the period

As of June 30, 2025	1,399,399 shares	As of March 31, 2025	2,401,752 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2025	20,457,918 shares	Three months ended June 30, 2024	20,648,126 shares
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Quarterly consolidated financial statements

Consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	23,500	24,449
Notes receivable - trade	1,389	1,225
Electronically recorded monetary claims - operating	8,552	7,185
Accounts receivable - trade	13,760	10,542
Securities	998	998
Merchandise and finished goods	7,556	8,697
Work in process	2,381	2,174
Raw materials and supplies	7,711	8,069
Other	802	937
Allowance for doubtful accounts	(4)	(3)
Total current assets	66,647	64,275
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	13,947	13,865
Machinery, equipment and vehicles, net	2,449	2,307
Land	6,462	6,446
Construction in progress	317	98
Other, net	366	406
Total property, plant and equipment	23,543	23,123
Intangible assets	1,324	1,280
Investments and other assets		
Investment securities	10,758	11,106
Deferred tax assets	598	531
Other	230	219
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	11,587	11,857
Total non-current assets	36,455	36,261
Total assets	103,103	100,537

(Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	8,439	8,016
Electronically recorded obligations - operating	2,349	2,229
Short-term borrowings	1,772	1,739
Accrued expenses	642	1,275
Income taxes payable	1,374	291
Provision for bonuses	763	454
Provision for bonuses for directors (and other officers)	82	16
Provision for product warranties	673	646
Other	1,477	1,580
Total current liabilities	17,575	16,251
Non-current liabilities		
Long-term borrowings	2,299	2,242
Lease liabilities	378	369
Deferred tax liabilities	1,817	1,866
Retirement benefit liability	362	333
Other	10	10
Total non-current liabilities	4,868	4,822
Total liabilities	22,444	21,074
Net assets		
Shareholders' equity		
Share capital	1,954	1,954
Capital surplus	1,788	1,754
Retained earnings	67,249	65,122
Treasury shares	(3,228)	(1,538)
Total shareholders' equity	67,764	67,293
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	5,000	5,261
Foreign currency translation adjustment	4,443	3,642
Remeasurements of defined benefit plans	75	65
Total accumulated other comprehensive income	9,518	8,969
Non-controlling interests	3,375	3,199
Total net assets	80,658	79,462
Total liabilities and net assets	103,103	100,537

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Net sales	16,708	14,089
Cost of sales	12,620	10,850
Gross profit	4,088	3,239
Selling, general and administrative expenses	2,372	2,626
Operating profit	1,716	613
Non-operating income		
Interest income	31	69
Dividend income	117	110
Rental income from buildings	26	27
Foreign exchange gains	44	—
Share of profit of entities accounted for using equity method	0	—
Other	9	6
Total non-operating income	230	213
Non-operating expenses		
Interest expenses	22	23
Foreign exchange losses	—	22
Share of loss of entities accounted for using equity method	—	5
Other	2	9
Total non-operating expenses	25	61
Ordinary profit	1,920	765
Extraordinary income		
Gain on sale of non-current assets	0	6
Gain on sale of investment securities	—	11
Total extraordinary income	0	18
Extraordinary losses		
Loss on disposal of non-current assets	1	2
Total extraordinary losses	1	2
Profit before income taxes	1,918	780
Income taxes - current	574	263
Income taxes - deferred	(38)	(7)
Total income taxes	536	256
Profit	1,382	523
Profit attributable to		
Profit attributable to owners of parent	1,259	484
Profit attributable to non-controlling interests	122	39
Other comprehensive income		
Valuation difference on available-for-sale securities	613	259
Foreign currency translation adjustment	613	(933)
Remeasurements of defined benefit plans, net of tax	6	(9)
Share of other comprehensive income of entities accounted for using equity method	1	1
Total other comprehensive income	1,234	(682)
Comprehensive income	2,617	(158)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,371	(65)
Comprehensive income attributable to non-controlling interests	246	(93)

Segment Information

I. For the three months ended June 30, 2024

1. Information on net sales, profit or loss by reportable segments

(Millions of yen)

	Reportable segments					Adjustments (Note)	Amount recorded in the consolidated statements of income and comprehensive income
	Japan	America	Asia	Europe	Total		
Net sales							
Net sales to outside customers	9,945	5,544	1,075	144	16,708	—	16,708
Intersegment net sales or transfers	1,422	76	1,459	12	2,971	(2,971)	—
Total	11,368	5,620	2,534	156	19,680	(2,971)	16,708
Segment profit [Operating profit]	545	770	226	3	1,545	170	1,716

Note: The adjustments of segment profit include inventory adjustments related to intersegment transactions.

2. Information on impairment loss of non-current assets and goodwill by each reportable segment

Not applicable.

II. For the three months ended June 30, 2025

1. Information on net sales, profit or loss by reportable segments

(Millions of yen)

	Reportable segments					Adjustments (Note)	Amount recorded in the consolidated statements of income and comprehensive income
	Japan	America	Asia	Europe	Total		
Net sales							
Net sales to outside customers	9,871	3,094	1,012	111	14,089	—	14,089
Intersegment net sales or transfers	1,304	59	1,164	1	2,529	(2,529)	—
Total	11,176	3,154	2,176	113	16,619	(2,529)	14,089
Segment profit (loss) [Operating profit (loss)]	365	121	44	(1)	530	82	613

Note: The adjustments of segment profit(loss) include inventory adjustments related to intersegment transactions.

2. Information on impairment loss of non-current assets and goodwill by each reportable segment

Not applicable.

Revenue Recognition

[Breakdown of Revenue from Contracts with Customers]

(1) Sales results by product

(Millions of yen)

Product	Three months ended June 30, 2024	Three months ended June 30, 2025	Year-on-year	
			Change	%
Generators	13,886	11,347	(2,538)	(18.3)
Welders	1,087	1,005	(82)	(7.6)
Compressors	233	159	(73)	(31.5)
Others	1,501	1,577	75	5.0
Revenue from contracts with customers	16,708	14,089	(2,619)	(15.7)
Other revenue	—	—	—	—
Net sales to external customers	16,708	14,089	(2,619)	(15.7)

(2) Sales results by region

(Millions of yen)

Region	Three months ended June 30, 2024	Three months ended June 30, 2025	Year-on-year	
			Change	%
Japan	8,155	7,847	(308)	(3.8)
Overseas	8,553	6,242	(2,310)	(27.0)
North/Central America	6,214	4,212	(2,001)	(32.2)
Asia	1,693	1,382	(310)	(18.4)
Others	645	646	1	0.2
Revenue from contracts with customers	16,708	14,089	(2,619)	(15.7)
Other revenue	—	—	—	—
Net sales to external customers	16,708	14,089	(2,619)	(15.7)